



*Steve Larson - San Francisco*

- *Energy Policy and Regulation*
- *Liquefied Natural Gas Strategies*
- *Utility Policy and Regulation*
- *State Budgetary Issues*

**Steve Larson has directed agencies at the center of California energy policy, has an insider's knowledge of the state's fiscal and budgetary processes, and has managed the U.S. west coast operations of an international energy company – all providing him insights valuable to California Strategies' clients.**

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**Career Highlights:**

Executive Director,  
California Public Utilities  
Commission

Executive Director,  
California Energy  
Commission

President, Woodside  
Natural Gas of California

Chief Deputy Director,  
California Department of  
Finance

Chief Consultant,  
California Senate Budget  
Committee

Chief Consultant,  
California Senate Utilities  
and Transit Committee

Steve Larson brings to California Strategies broad experience in the energy regulatory field as well as state budgetary policy and corporate matters.

Prior to joining California Strategies, Larson served as the Executive Director for the California Public Utilities Commission, which regulates all privately owned utilities in the State. This experience capped years of work in utility regulation, beginning when he served as Chief Consultant to the California Senate Public Utilities and Transit Committee. Larson also served as Executive Director of the California Energy Commission during the state energy crises of 2000-2001. As an important contributor to both of these Commissions, Larson helped develop many of the current renewable energy and energy efficiency policies of the state.

Larson's private sector experience includes serving as President of Woodside Natural Gas of California, a subsidiary of Woodside Energy of Australia, a \$40 billion energy firm that is one of the world's largest producers of Liquefied Natural Gas.

Larson also is an expert of state fiscal processes and policy having served for 17 years as Chief Consultant to the California Senate Budget Committee, and later as Chief Deputy Director of the California Department of Finance.

He is on the board of directors of the California Foundation for the Environment and the Economy, which is dedicated to bringing together business, labor, community and environmental leaders in forums designed to address fundamental environmental and economic issues. He is also a member of the California Stewardship Council, a foundation created to assess the best public uses for portions of the lands owned by Pacific Gas & Electric Corporation in its post-bankruptcy period.

A Silicon Valley native, Larson now lives with his wife and two sons in San Francisco.